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# DELIVERING GROWTH

AGM Strategy Presentation

September 2016





## AGENDA

- Summary of Trakm8's recent 2015/16 results:
  - John Watkins, Executive Chairman
  - James Hedges, Finance Director
- Trakm8's Solutions and Market Opportunity:
  - John Watkins, Executive Chairman
- Integrating our recently acquired products:
  - Cameras Matt Monnington, Chief Technology Officer
  - Routing and Scheduling Colin Ferguson, Chief Executive, Route Monkey
- Strategy and Summary:
- John Watkins, Executive Chairman
- Q&As

# HIGHLIGHTS OF 2015/16

HIGHLIGHTS

## FINANCIAL HIGHLIGHTS

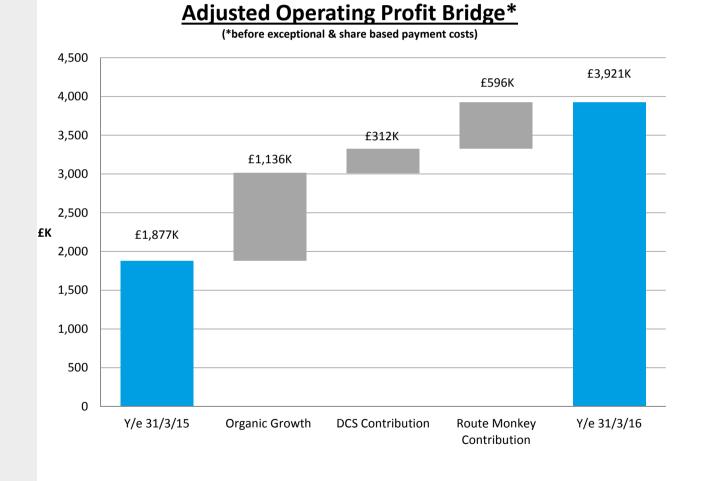
Revenue         £25.6m         1 44%         (28% organic)         2015: £17.9m		<b>£8</b> ↑∠	Adj. operating p Adj. operating p <b>£3.9m</b> \$49% \$109% \$2015: £1.9m		. <mark>9m</mark> 09%	* Cash generation** <b>£4.5m</b> 个 274% 2015: £1.2m	
	Adjusted PBT* £3.8m ↑ 111% (2015: £1.8m)		Adjusted EPS* 13.44p ↑ 115% (2015: 6.24p)		Net debt*** £1.1m 2015: £0.6m net cash		Maiden dividend 2p per share proposed

\* before exceptional items and share based payments

\*\* cash generation from operating activities

\*\*\* total borrowings less cash

## **OPERATING PROFIT BRIDGE**

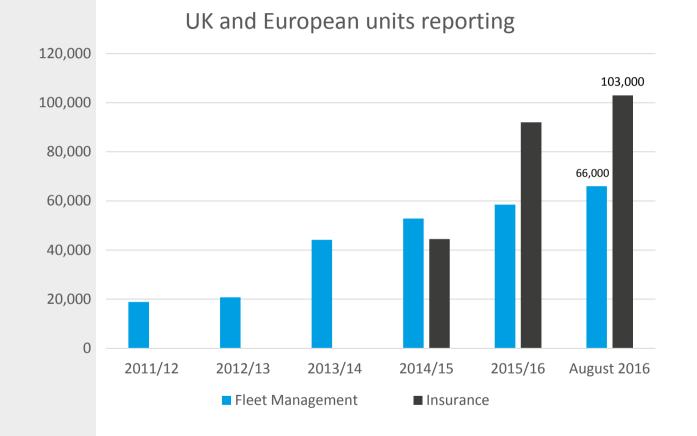


## **OPERATING HIGHLIGHTS**



- 151,000 units reporting to our servers at year end (March 2015: 102,000)
- Broad customer base 2300 customers, 165 Resellers
- Two acquisitions, DCS and RML completed in the year; integrations proceeding to plan:
  - both profitable, cash generative and earnings enhancing
- Substantial contract wins for both fleet and insurance customers:
  - during the year: with Iceland Foods, Kubota UK, and the AA
  - post year end: with Scottish Power, BT Fleet, Allianz and Shell
- Significant investment in R&D and sales and marketing resources to drive growth; continued ownership of all IP
- Acquisition of Roadsense Technology Ltd post year end

## CONTINUATION OF STRONG GROWTH



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## PROGRESS ON CLIENT WINS

## MAJOR CUSTOMER WINS

### 2015/16

### Iceland

3 year contract extension with Route Monkey

### AA

 Contract extension to develop a new business to business fleet management system

### Young Marmalade

 Supply of hardware and software for Telematics insurance policies to young drivers

### CM Downton

- Contract extension with Route Monkey Bibby Distribution
- Bespoke Fleet Management system

### 2016/17

### Scottish Power

• Fleet tracking and driver behaviour for c. 1600 vehicles

### **BT** Fleet

• Partnership solution to promote BT Fleet Connected vehicle, using Trakm8's hardware and software

### Shell

- Contract extension with Route Monkey Allianz
- 5,000 devices with tailored Allianz software for their Global Telematics business

## 2273 Clients with 169,000 units

Current customers include: Direct Line, LexisNexis, Bibby Distribution, Saint Gobain, Kubota, Volvo and EON

## PROGRESS ON ACQUISITIONS

## EARNINGS ENHANCING ACQUISITIONS IN FY 2015/2016

DCS adjusted operating profit*				
f312k				

9.5 months 2015/16

Route Monkey adjusted operating profit\*

£596k

8 months 2015/16

\* before exceptional items and share based payments

\*\* cash generated from operating activities

£000'S	DCS (9.5 MONTHS OF FY 2015/16)	ROUTE MONKEY (3 MONTHS OF FY 2015/16)	
REVENUE	1,852	856	
ADJUSTED OPERATING PROFIT*	312	596	
CASH GENERATED**	406	460	

- Integrations going to plan. Move from business unit to functional management almost complete
- DCS: acquired trade and assets only
- Route Monkey: adoption of conservative accounting:
  - revenue recognition policy amended
  - improved correlation of profit to cash
- Both profitable, cash generative and earnings enhancing

### LATEST ACQUISITION

## ACQUISITION OF ROADSENSE

- Roadsense Technology, a telematics sales company acquired in August 2016
- Acquired to consolidate and grow the Group's share of the SME market:
- historic underrepresentation in this market
- fast growing market
- Cost of £0.8m in cash
- Reported revenues of £0.9m and operating profit broke even (year to 31.3.16)
- 3,500 units installed
- 150 customers
- Finance and admin now centralised within Trakm8; sales team fully trained in Trakm8 products



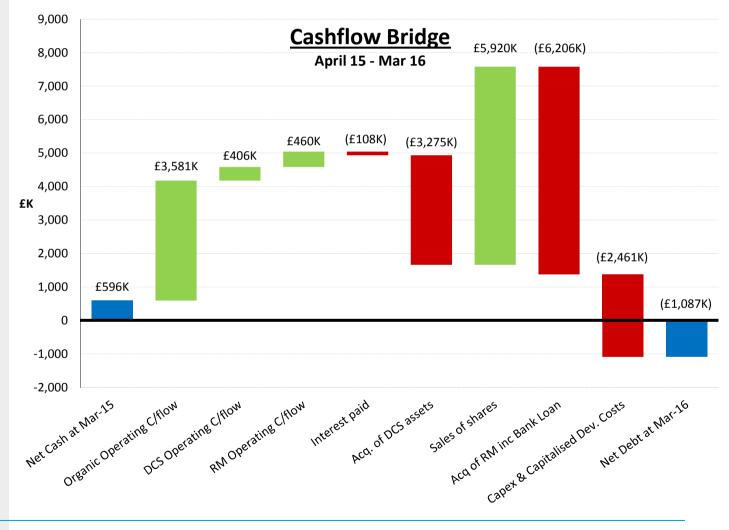
**FY2015/16** 

### CASH SUMMARY

CASH FLOW		
£000's	2015/16	2014/15
	Audited	Audited
Net cash inflow from operating activities	4,447	1,186
Cash flows from investing activities		
Acquisition of subsidiary undertaking (net of cash)	(7,698)	(5)
Purchases of equipment & software	(607)	(345)
Capitalised development costs	(1,853)	(862)
Net cash used in investing activities	(10,158)	(1,212)
Cash flows from financing activities		
Issue of new shares & sale of Treasury shares	5,920	62
New bank loan & HP contract	6,126	3,000
Interest paid (net)	(107)	(59)
Repayment of loans & HP agreements	(5,765)	(2,480)
Net cash generated in financing activities	6,174	523
Net increase in cash and cash equivalents	463	497
Cash and cash equivalents at beginning of period	3,408	2,911
Cash and cash equivalents at end of period	3,871	3,408
		-,

- Acquisition of DCS assets £3.3m and of Route Monkey £4.4m
- Share proceeds:
  - £6m from Route Monkey placing, exercise of share options and sale of Treasury shares
- Maiden 2p dividend will cost £0.65m:
  - Payable after AGM in September

## CASH FLOW BRIDGE



# ORGANIC OPERATING CASH FLOW BRIDGE

APRIL 15 – MARCH 16



• Likely working capital impact in future from trend of customers moving from purchasing hardware upfront to mitigated deals (fixed monthly fees over a fixed term)

CASH SUMMARY

## FREE CASH FLOW

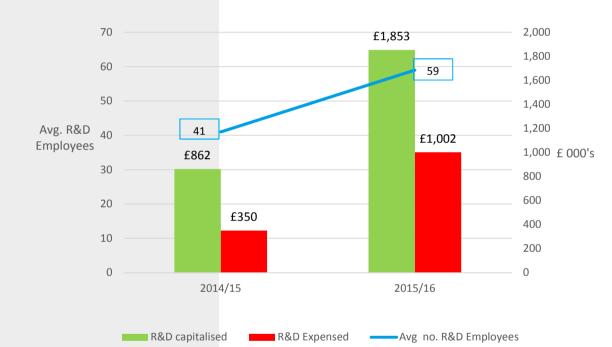
£000's Adjusted operating profit*	2015/16 Audited 3,921	2014/15 Audited 1,877
	5,521	1,077
Net operating cash flow	4,447	1,186
Capex (net)	(608)	(345)
Capitalised development costs	(1,853)	(862)
Free cash flow	1,986	(21)
Free cash flow conversion**	51%	(1%)

\* before exceptional costs and share based payments

\*\* free cash flow as a percentage of adjusted operating profit

### CASH SUMMARY

## TOTAL SPEND ON R&D



# Development costs capitalised in 2015/16:

- Total of £1.853m comprising:
  - Telematics hardware devices:
    - £921K
  - Data algorithms, driver risk scoring, FNOL:
    - £826K
  - Camera technology:
    - £106K

MARKET LEADING SOLUTIONS AS A RESULT OF HEAVY INVESTMENT IN RESEARCH & DEVELOPMENT

## SOLUTIONS: FLEET MANAGEMENT

### Prime & SME

Low cost plug and play solution for smaller fleets

- Functionality includes business/private mileage, DTC alerts and driver behaviour
- Launched July 2016 and currently gaining traction

### Enterprise

Integrating the data received from our SWIFT solution and embedding it into our customers existing solutions

• Customers include the AA, St Gobain and Bibby Distribution

### Routing, Scheduling and Workflow Optimisation

- Solutions to reduce journey times and fuel usage
- Optimise vehicle fleet composition
- Workforce utilisation
- Optimisation specialist for EV



## SOLUTIONS: INSURANCE

### Fulfilment

- End to end solutions for insurance customers
- From manufacturing, supply, branding and communications through to customer support and engagement



### **Driver Risk Profiling**

- Unique algorithms provide insurance companies with a personalised driver score
- Tailored insurance premiums for drivers and full access to their driving behaviour

### **Crash Detection**

- Combines advanced algorithms with telematics
- When combined with a dash cam the user can review the event footage
- Provides evidence in court and ensures Insurance companies can reduce claim management costs



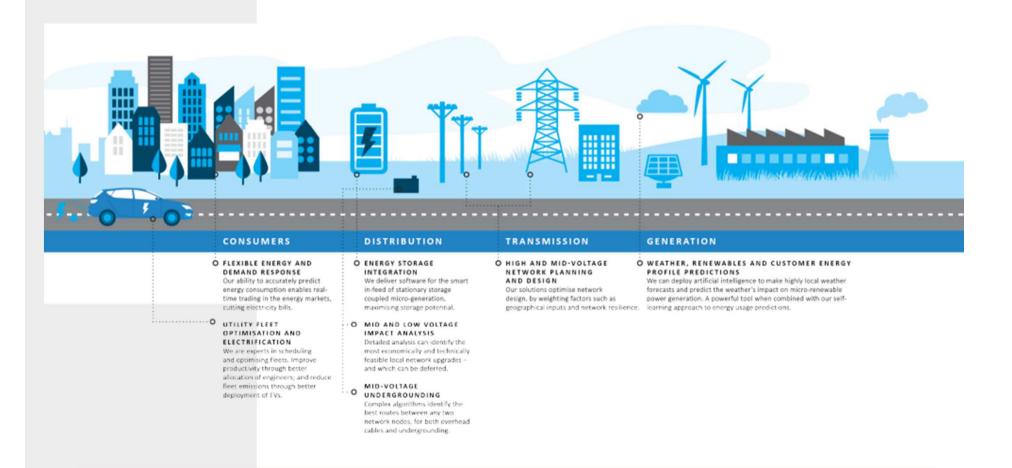
## SOLUTIONS: AUTOMOTIVE

<ul> <li>Lease car solutions</li> <li>Accurate ODO readings</li> <li>Fuel card correlation</li> <li>Service indicator levels</li> <li>FNOL</li> </ul>	<ul> <li>OEM solutions</li> <li>Prototype vehicle fleet control</li> <li>Data logging with automatic information</li> <li>Data aggregator portal: standardisation of OEM protocols on one platform</li> </ul>		
Service network solutions • Service status notification • Fault notifications (DTC codes) • Battery health • Mileage based services	<ul> <li>Plant and industrial equipment</li> <li>Line fit or dealer fit options</li> <li>Remote immobilisation to deter 'unpaid out of hire period usage'</li> <li>Provide hours &amp; fuel used in real time</li> </ul>		

# Trakm8connectedcare



## SOLUTIONS: ENERGY, NETWORKS



## SOLUTIONS: MANY OTHER VERTICALS

**Golf Carts:** Trakm8 supply hardware to track pace of play, cart utilisation and prevent unauthorised entry into restricted areas on golf courses across Canada and the USA.

**Cleaning Machines:** Working in conjunction with Industrial Cleaning Company (ICE), Trakm8 supply both hardware and software that tracks the location of cleaning machines and monitors utilisation factors including water usage and time spent idle.

**Fork Lifts:** Trakm8 are in talks to supply a solution to reduce Health and Safety risks within warehouses by monitoring forklift truck speeds using a variation of the SWIFT software. The customer is looking to trial this across 3000+ units with the additional potential of utilising a bespoke version of the ConnectedCARe solution to service the fleet.





# THE MARKET OPPORTUNITY

THE MARKET OPPORTUNITY

## TRAKM8 SITS AT THE CENTRE OF SEVERAL MEGATRENDS













## THE TELEMATICS MARKET DEVELOPMENT

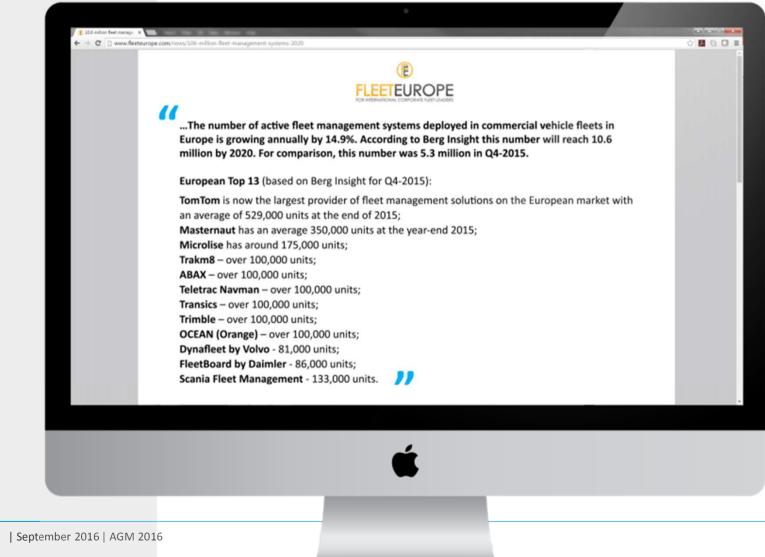
	PAST	F	PRESENT	FUTURE
MAP INFORMATION	Shortest	Eco-route S	Secured, tolling, EV charging, r	eal-time parking space routes
ADAS <sup>*</sup> INTEGRATION	Brakes, odometer, gea engine, accelerome		amera, lane departure warning ability control, blind-spot dete	
DRIVER BEHAVIOUR	Training	Real-time fee	edback	Real-time / active vehicle control
MOBILE APPS	Location	Driver comparison	Tolling and charging	drowsiness
ON-BOARDS	Navigation	Remote diagnostics	Driver behaviour	Prognostics
INSURANCE	Traditional insurance	•	-based insurance: you drive (PAYD)	Telematics insurance: Pay how you drive (PHYD)
CONSUMER/USER	Hands-free options	Portable solutions	Comprehensive connectivity	Seamless integration of mobility and web

\*advanced driver assistance systems

THE MARKET OPPORTUNITY

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## **TELMATICS GROWTH**

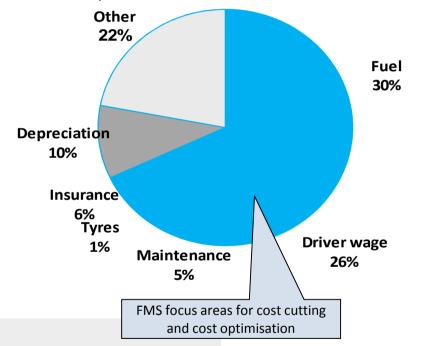


THE MARKET OPPORTUNITY

## TELEMATICS IMPACTS MOST OF THE COSTS OF RUNNING A FLEET

### **COST OF FLEET OPERATION AND KEY FOCUS AREAS**

 Fleet Management Solutions work to optimise performance in areas that account for approximately 68% of fleet operation costs



This can be applicable to many types of Fleet, including:

Vehicle Leasing, Taxis, Blue light response, Waste Management,

### Plant, Recovery services and Energy providers

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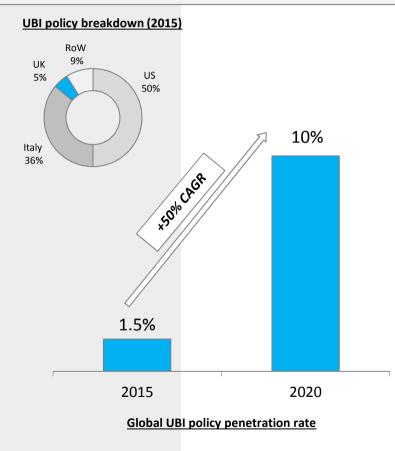
#### Source: Frost & Sullivan

### **BENEFITS OF EFFECTIVE DEPLOYMENT**

- Real-time visibility and safety of mobile work force
- Reduce fuel costs and mileage
- Reduce overtime costs and improper vehicle use
- More efficient routing
- Decreased environmental impact through lower CO<sub>2</sub> emissions
- Boost productivity and workforce utilization and lower fleet size
- Increase customer satisfaction through improved communication
- Ensure compliance with government regulation
- Lower insurance premiums

## **GROWTH OF INSURANCE TELEMATICS**

Significant penetration growth of UBI policies...



...driven by a number of underlying characteristics

\$654bn global auto insurance premiums

**1bn+** personal vehicles on the road

- The auto insurance industry is large, regulated and highly competitive
- "Grudge" purchase for drivers
- "Gateway" offering for insurance companies
- Significant inefficiencies in pricing risk and managing the claims process

Source: Ptolemus Consulting Group, MarketLine, Global Motor Insurance Report (May 2015)

## **FRAGMENTED & CONSOLIDATING MARKET**

### **Major Competitors**

### Fleet

Fleetmatics Tom Tom	737,000 units reporting* 600,000 units reporting*	•	Acquisition of Flee
Mix Telematics	578,000 units reporting*	-	combined with Tel
Masternaut	330,000 units reporting		
Ctrack (Digicore)	174,000 units reporting*	•	Acquisition of Mas
Quartix	79,000 units reporting*		EV/Sales 5x – com
Trakm8	66,000 units reporting		,
Insurance		٠	Acquisition of Find
Octo	4 EQQ 000 units reporting		
	4,500,000 units reporting	٠	Acquisition of Digi
Trakm8	103,000 units reporting		EV/Sales 1x
Quartix	37,000 units reporting*		
Automotive		٠	Acquisition of Saso
Bosch	NA		
Continental	NA		
Delphi	NA		
Delphi			
*Company figures			
Others management estim	ates		

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### Recent Consolidation (2015/16)

- etmatics by Verizon EV/Sales 6x elogis
- asternaut by Summit Capital nbined with Fleetcor
- der by TomTom
- giCore by Novatel Wireless
- scar by Michelin EV/Sales 6x

## INTEGRATING ACQUIRED TECHNOLOGIES

Cameras

Optimisation



# CAMERA INTEGRATION STRATEGY

- No compromises
  - The best of telematics with the best of cameras
- Pick & mix
  - Interoperability with existing trakm8 telematics
- Put everything in the box
  - Pack as much technology as we can into a single unit
- Then add some more
  - Combined technology enables new features
- Setup as you like it
  - Configurable for the needs of any business
- And all done all in-house
  - Designed, developed and manufactured by Trakm8

### INTEGRATED TECHNOLOGIES

## FEATURE OVERVIEW



### **Telematics Features**

- Driver Behaviour
- FNOL
- Real-time Tracking
- High-resolution Data
- Harsh Events
- connectedCARe

### **Camera Features**

- 2 HD Camera Heads
- Video Recording
- Still Capture
- Auto Event Upload
- Manual Event Upload
- Live Streaming

### Connectivity

- 4G On-board
- Bluetooth 4.0
- App Compatible
- WiFi Ready
- Modular
- Flexible Plans

### **Future Developments - ADAS**

- Collision Warning
- Lane Departure
- Driver Distraction
- Drowsiness Warning
- Face Recognition
- Behaviour Scored

Field Trials Q3 2016; Entering Production Early 2017.

## THE IN-VEHICLE UNIT





# ROUTEMOKEY A trake Company

### INTEGRATED TECHNOLOGIES

## ROUTE MONKEY

- Acquired to create a fully integrated fleet management solution
- Offers technology solutions that optimise:
  - security and efficiency of worker
  - efficiency of routes and scheduling
  - vehicle loading
- Launched first integrated solution August 2016

BROAD RANGE OF TECHNOLOGY

## **OPTIMISATION SOLUTIONS**

### **Energy:**

Optimising networks, electric vehicles, charging infrastructure and energy markets

### Mobility:

Personal mobility, employee and asset optimisation

### Logistics:

Generating savings and efficiencies for logistics, vehicle planning and drivers

### **Networks:**

Network algorithms, resource planning and mobile apps

BROAD RANGE OF TECHNOLOGY

## **OPTIMISATION SOLUTIONS**



Instruction

Demonstration by Colin Ferguson, Route Monkey CEO

## OUTLOOK & SUMMARY

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## STRATEGY & ACTION

#### **STRATEGY**

- Continue to increase the number of installed devices reporting to our servers and generating long term recurring revenues – up by 18,000 since 31.3.16
- Continue to own the majority of IP in the value chain
- Continue to seek complementary acquisitions that add to organic growth – primarily to increase market share not technology

#### **ACTION**

- Develop service revenues from integrated cameras and SaaS Optimisation
- Build intelligence based services, deeper insights and improve coaching
- Expanding sales teams 12 additional heads since 31.3.16 and Marketing spend doubled for this year compared to last. This trend to continue over the medium term.
- Move to Business Unit Structure to ensure focus
   Fleet, Insurance, Automotive, Optimisation.
- Solutions and sales strategies for Large, Medium and Small Fleets, Major Insurance Companies and Tier 1 and Tier 2 Brokers, Automotive OEMs and Aftermarket
- Increase Global footprint Asia committed, USA likely. Czech Republic growing well

## A BRIEF WORD ON BREXIT IMPACT

- c.10% increase in component costs due to exchange rates
- Mitigation through drive to increase sales overseas and through supplier cost down actions
- To date no impact on customer confidence in terms of our sales activity and order pipeline

## AGM STATEMENT & TRADING UPDATE

- Encouraging level of orders in H1 YTD:
  - 37% greater than the same period last year
  - 27% is organic growth
- Installed base now 169,000 units:
  - Fleet Telematics increase of 7,000 to 66,000 units (supplied to c. 2,300 customers)
  - Insurance Telematics increase of 11,000 to 103,000 units
  - Half year profitability is expected to be less than the first half of last year, with a stronger second half anticipated
- £0.5m impact of exchange rate movement
- Board outlook (excluding forex movement) for the year remains unchanged

## **INVESTMENT SUMMARY**

- Increased financial resources to finance investment and further acquisitions
- Fragmented long term growth market opportunities for any geographical expansion
- Management and resources in place in anticipation of significant growth
- Growing installed base with blue chip customers with strong ongoing pipeline of opportunities
- Strong financial model with a focus on growing recurring revenues and cash generation
- Market driven by customer focus on fuel economy, insurance costs, service costs and the impact of increasing government regulation
- Maiden dividend of 2p per share to be paid in September 2016

# QUESTIONS



## SUMMARY OF RESULTS

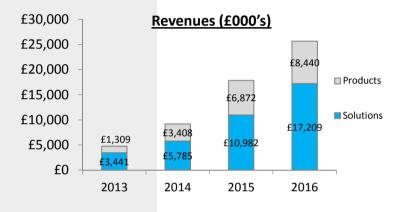
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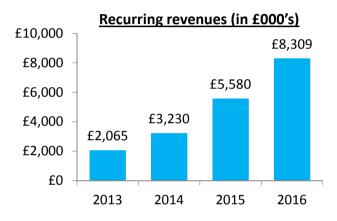
### PROFIT AND LOSS SUMMARY

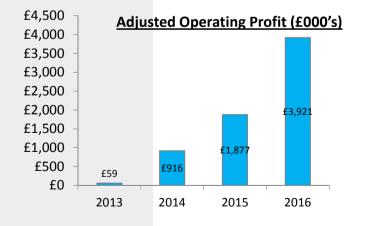
£000's	2015/16 Unaudited	2014/15 Audited	
Revenue	25,649	17,853	<ul><li>Orders received up 29%</li><li>Revenues up 44%:</li></ul>
Recurring revenues	8,309	5,580	<ul> <li>organic growth 28%</li> <li>acquisitions added £2.71m</li> </ul>
Gross profit	12,398	8,062	<ul> <li>recurring revenues up 49%</li> </ul>
Gross profit margin	48.3%	45.2%	<ul> <li>Gross profit margin up 3.1%</li> </ul>
Administrative Expenses (8,756) (6,30		(6,301)	<ul> <li>Acquisitions added £0.9m adjusted operating profit</li> </ul>
			<ul> <li>Reconciliation to statutory operating profit:</li> </ul>
Adjusted operating profit*	3,921	1,877	<ul> <li>share based payments £0.20m</li> </ul>
	13.44p	6.24p	<ul> <li>exceptional costs £0.61m</li> </ul>
Adjusted EPS*			• Tax credit £0.34m:
			<ul> <li>significant tax losses retained</li> </ul>

\* before exceptional items and share based payments

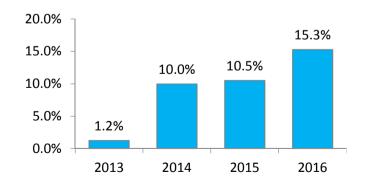
### **HISTORIC TRENDS**











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## BALANCE SHEET

£000's	As at 31/03/16	As at 31/03/15	
	Unaudited	Audited	<ul> <li>DCS assets acquired:</li> </ul>
Continuing Operations			<ul> <li>Intangibles £2.5m</li> </ul>
Non-current assets			<ul> <li>Inventories £0.7m</li> </ul>
Intangible assets	13,996	3,652	Debtors (Craditors 60.1m
Plant, property and equipment	1,573	1,247	<ul> <li>Debtors/Creditors £0.1m</li> </ul>
Deferred income tax asset	801	666	<ul> <li>Route Monkey assets acquired:</li> </ul>
Current assets	16,370	5,565	<ul> <li>Intangibles £6.57m</li> </ul>
Inventories	2,259	1,493	<ul> <li>Debtors/Creditors £0.41m</li> </ul>
Trade and other receivables	7,620	4,912	
Cash and cash equivalents	3,871	3,408	<ul> <li>Increased investment in Capex and IP:</li> </ul>
	13,750	9,813	<ul> <li>Capex £0.61m</li> </ul>
Current liabilities			·
Trade and other payables	(7,541)	(5,125)	<ul> <li>Capitalised development costs</li> </ul>
Borrowings	(981)	(576)	£1.85m
Provisions	(92)	(92)	<ul> <li>Net debt £1.1m</li> </ul>
	(8,614)	(5,793)	
Current assets less current liabilities	5,136	4,020	<ul> <li>Increased HSBC facility £9.8m (£5m</li> </ul>
Non-current liabilities	(4,432)	(2,590)	currently unused)
Net assets	17,074	6,995	

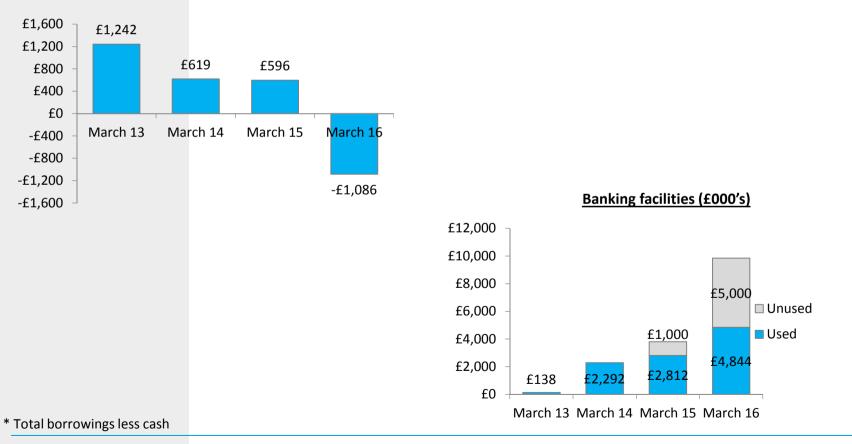
### **RECONCILIATION OF PBT TO NET CASH FLOW**

£000's	2015/16	2014/15
	Audited	Audited
Reconciliation of profit before tax to net cash flow from operating ac	tivities	
Profit before tax	3,003	1,702
Depreciation	232	202
Bank and other interest	107	58,
Amortisation of intangible assets	656	517
Share based payments	198	117
Operating cash flows before movement in working capital	4,196	2,597
Movement on retranslation of overseas operations	3	(4)
Movement in inventories	(39)	(213)
Movement in trade and other receivables	(1,211)	(1,642))
Movement in trade and other payables	1,486	395
Movement in provisions	12	(21)
Cash generated from operations	4,447	1,112
Income taxes received	-	74
Net cash inflow from operating activities	4,447	1,186

SUMMARY OF RESULTS

### HISTORICAL TRENDS

#### Net cash/(debt)\* (March Y/E in £000's)



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### TRAKM8'S OPERATIONAL GEARING

